

Environment and Regeneration Overview and Scrutiny Committee

Agenda

Date: Monday, 18th January, 2021
Time: 10.00 am
Venue: Committee Suite 1,2 & 3, Westfields, Middlewich Road,
Sandbach CW11 1HZ

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The agenda is divided into 2 parts. Part 1 is taken in the presence of the public and press. Part 2 items will be considered in the absence of the public and press for the reasons indicated on the agenda and at the foot of each report.

It should be noted that Part 1 items of Cheshire East Council decision making meetings are audio recorded and the recordings are uploaded to the Council's website

PART 1 – MATTERS TO BE CONSIDERED WITH THE PUBLIC AND PRESS PRESENT

1. Apologies for Absence

Contact: Helen Davies
Tel: 01270 685705
E-Mail: helen.davies@cheshireeast.gov.uk

2. **Minutes of the Previous Meeting** (Pages 3 - 8)

To give consideration to the minutes of the meeting held on 16 November 2020.

3. **Declarations of Interest**

To provide an opportunity for Members and Officers to declare any disclosable pecuniary and non-pecuniary interests in any item on the agenda.

4. **Whipping Declarations**

To provide an opportunity for Members to declare the existence of a party whip in relation to any item on the agenda.

5. **Public Speaking/Open Session**

A total period of 15 minutes is allocated for members of the public to make a statement(s) on any matter that falls within the remit of the Committee.

Individual members of the public may speak for up to 5 minutes, but the Chairman will decide how the period of time allocated for public speaking will be apportioned, where there are a number of speakers.

Note: In order for officers to undertake any background research, it would be helpful if members of the public contacted the Scrutiny officer listed at the foot of the agenda, at least one working day before the meeting to provide brief details of the matter to be covered.

6. **Budget 2021/2022 Consultation** (Pages 9 - 20)

To consider the 2021/2022 Budget Consultation.

7. **Quarter 2 Performance Report** (Pages 21 - 30)

To consider the Quarter 2 Performance Report.

8. **Forward Plan** (Pages 31 - 42)

To consider the Forward Plan.

9. **Work programme** (Pages 43 - 50)

To consider the Committee's Work Programme.

CHESHIRE EAST COUNCIL**Minutes of a meeting of the Environment and Regeneration Overview and Scrutiny Committee**

held on Monday, 16th November, 2020 as a Virtual Meeting

PRESENT

Councillor JP Findlow (Chairman)
Councillor Q Abel (Vice-Chairman)

Councillors L Braithwaite, S Brookfield, J Buckley, T Dean, A Farrall, P Groves, M Hunter, D Jefferay, C Leach and K Parkinson

Also Present

Councillor Laura Crane- Cabinet Member for Highways and Waste
Councillor Nick Mannion- Portfolio Holder for Environment and Regeneration
Visiting Member Councillor Carol Bulman- Member for Middlewich Ward
Visiting Member Councillor Janet Clowes- Member for Wynbunbury

Frank Jordan- Executive Director of Place
Paul Bayley- Director of Director of Environment and Neighbourhood Services
Peter Skates – Director of Growth and Enterprise
Frank Jordan, Executive Director of Place
Karen Carsberg- Head of Housing
Dawn Taylor- Cheshire Gypsy & Traveller Coordinator

33 APOLOGIES FOR ABSENCE

There were no apologies for absence.

34 MINUTES OF THE PREVIOUS MEETING

RESOLVED- That the minutes of the meeting 19 October 2020 be accepted as a correct and accurate record.

35 DECLARATIONS OF INTEREST

In the interest of openness and transparency, Councillor Mike Hunter declared an interest in agenda item 6- Gypsy and Traveller Key Decision as he is the Ward Councillor for Middlewich and the Chairman of Strategic Planning Board (SPB) and he did not want to potentially predetermine any future planning application that could be determined by SPB.

Councillor Hunter decided to remain in the meeting, as the item was for information only and he did not take part in any debate or questions.

36 WHIPPING DECLARATIONS

There were no declarations of the Party Whip.

37 PUBLIC SPEAKING/OPEN SESSION

Local Resident Sue Helliwell, had planned to speak during public speaking time however had been unable to attend the meeting. The Chairman agreed to read her statement on her behalf.

Sue had previously spoken at the meeting of this Committee on the 21st September 2020 in relation to the Active Travel Scheme in Lodge Road Alsager.

Sue confirmed that Lodge Road residents/nearby residents and Town Councillors had not been consulted on this scheme and that Cheshire East Council had advised there was a consultation in place using 10-12 year data. Sue questioned how residents could expect Cheshire East Council to consult when a legal order was in place for this scheme.

The Lodge Road scheme had caused a lot of tension among the residents of Alsager and traffic was navigating down Pikemere Road, Sue questioned the environmental impacts of this.

Sue requested that this committee "call in" the Lodge Road scheme for the legal order to be revoked.

RESOLVED-

That the statement from Sue be received and noted; and that Helen Davies follow up with appropriate officers and feed back to Sue.

38 GYPSY AND TRAVELLER KEY DECISION

Karen Carsberg, Head of Housing and Dawn Taylor, Cheshire Gypsy & Traveller Coordinator attended the Committee to present this item.

The presentation was to advise the Committee on the process taken so far and the planned next steps.

The Committee were advised that there was a need for:

- 32 Gypsy and Traveller residential pitches;
- 5-10 Transit site pitch provision; and
- 5 Travelling Showperson Plots.

The Committee heard that unauthorised encampments have fluctuated over the last couple of years and have continued to throughout the pandemic and lockdown period. Unauthorised encampments, where Gypsy and Travellers camp without permission on land they don't own, can lead to tensions within the community. 50% of the work of the Cheshire and Warrington Traveller Team related to unauthorised encampments.

Two visiting Members spoke on this item. Councillor Carol Bulman spoke as the Ward Councillor and advised that she was convinced that a site was needed but that it needed to be in a suitable place. Councillor Bulman expressed concern about the viability of the identified site in Middlewich, given that Cledford Lane is very long, is a thoroughfare for lorries and there were ditches either side making it

unsuitable for pedestrians. Councillor Bulman also noted the strong Romany community with a historical connection to the town and did not wish to see that unsettled.

Councillor Janet Clowes asked questions that related to the planning application for the Cledford site, specifically if there was anything by Historic England that could delay a planning application, and whether there were any differences to the planning application previously submitted in 2015.

The Head of Housing advised there was a team working on the historic assets as part of the planning process. An archaeological survey was planned but several surveys prior to this had suggested there would not be anything to find. The barn had been removed from the new planning application, but the 10 pitches, to accommodate 20 caravans, and a standalone amenity block remained.

The Committee were given the opportunity to ask questions and there was some key discussion that included:

- Understanding how the various sites worked across Cheshire and Warrington, and how each Local Authority has a statutory duty to assess the accommodation needs for the Gypsy and Traveller community;
- The budget across Cheshire and Warrington was £2.2million. £1.5million related to the Cheshire East contribution, including a £550k Homes England Grant. There was a budget which had been identified for the development of a transit site.
- The expectation that some Local Authorities will meet the shortfall of housing through planning policies, it was not expected that Local Authorities will develop residential pitches themselves, but through the private sector;
- That while there is no transit site provision, there is more likelihood of unauthorised encampments moving into these areas;
- If transit sites are full, Local Authorities would have to accommodate an unauthorised encampment;
- The needs assessment indicated a need for ten pitches and the authority needed to work on that basis- it was noted that each pitch could accommodate two caravans;
- Transit sites offer good value for money. They allow the Gypsy and Traveller communities appropriate accommodation which they will pay for. This in turn relieves stress to the local community and businesses; and
- The potential for a booklet to be given to Members to promote good community relationships and a better understanding of unauthorised encampments

RESOLVED:

That Karen and Dawn be thanked for their attendance and presentation and that it be duly noted by the Committee.

39 FORWARD PLAN

Consideration was given to the Forward Plan.

RESOLVED- That the Forward Plan be received and noted.

40 WORK PROGRAMME

The Committee considered the Work Programme.

Councillor Findlow advised the Committee that:

- the Budget 2021/22 consultation was going to be considered at Corporate Scrutiny (26.11.20) and then this Committee ahead of February decision making; and
- the item for the Carbon Action Plan Key Decision had been rescheduled to the meeting on the 18th January due to the competing report priorities for officers following an unprecedented year.

Councillor Parkinson raised a question on how effective the planned suspension of the food waste collection programme plus the green bin not being emptied would be. This related to the planned suspension scheduled for the 18th December and would be borough wide for 2 weeks.

Frank Jordan, Executive Director of Place, advised that this query related to the operational management of food waste collection services.

Paul Bayley, Director of Environment and Neighbourhood Services advised the suspension was to enable services to catch up on the two bank holidays and significant waste generated over Christmas.

Councillor Parkinson requested data relating to the tonnage of food waste collected this year.

Councillor Findlow advised the Committee that since the approval of the Task and Finish Group Membership at the last meeting, there had been a meeting of the group to agree the terms of reference for the deep-dive and the second meeting was confirmed for tomorrow where the scoping process will be finalised ahead and an action plan time line would be agreed.

Councillor Findlow had been approached with a request to co-opt Members from Poynton and Bollington onto the group to enable representation from worst affected areas.

Councillor Suzanne Brookfield noted there had not been an update on Key Performance Indicators in some time.

Frank Jordan advised that the Scorecard was being reviewed at Officer level but the current performance was skewed because of lockdown, and also that Officers been responding to pandemic.

RESOLVED- That

- a) The Work Programme be received and noted;
- b) Paul Bayley to connect Councillor Parkinson with the appropriate officer for food tonnage waste; and
- c) Frank Jordan to discuss scorecard data at the next liaison meeting for this Committee.

The meeting commenced at 10.00 am and concluded at 11.22 am
Councillor JP Findlow (Chairman)

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Version
Number: 0.1

Key Decision Y/N
Date First
Published: 22/12/20

Environment & Regeneration Overview and Scrutiny Committee

Date of Meeting: 18 January 2021

Report Title: Medium Term Financial Strategy 2020 to 2025 - Consultation

Portfolio Holder: Cllr Amanda Stott - Portfolio Holder for Finance, Communications and ICT

Senior Officer: Alex Thompson – Director of Finance & Customer Services
Jane Burns, Executive Director of Corporate Services

1. Report Summary

- 1.1 The Council is required to set a balanced budget each year. On 1st December 2020, Cabinet approved a balanced set of proposals for consultation, with a comprehensive programme to promote the proposals and seek responses from stakeholders.
- 1.2 Part of the annual process for setting the budget sees Scrutiny Committees review the proposals and provide feedback prior to Cabinet making its recommendations to Council.
- 1.3 Cabinet will review the feedback received from all sources, including the Local Government Settlement issued on 17th December 2021 and will aim to make recommendations to Council at it's meeting on 2nd February 2021. These recommendations will include proposals for a balanced budget based on robust estimates and supported by adequate reserves.

2. Recommendations

That Committee:

- 2.1** Review the consultation information approved by Cabinet on 1st December 2020, focusing on the proposals relevant to this Committee.
- 2.2** Provide feedback on the proposals to Cabinet as necessary in advance of their meeting of 2nd February 2021.

3. Reasons for Recommendations

- 3.1** Overview and Scrutiny Committees provide an important element of the Council's governance arrangements. The Medium-Term Financial Strategy presents a set of key decisions for Members each year and it is important that Members are provided with opportunities to review the proposals being consulted upon and the Scrutiny Committees fulfil a significant element of this requirement.
- 3.2** To ensure that budget proposals are robust, it is appropriate to subject them to appropriate scrutiny throughout the consultation period. Appendix A provides the list of proposals subject to consultation and identifies those most relevant to each Committee.
- 3.3** Additionally some proposals will be subject to further consultation activity directly with services users. All feedback received during the consultation period will be provided as part of the reporting to Cabinet and Council in February 2021.

4. Other Options Considered

- 4.1** The consultation process was discussed with Members in their various roles within political groups and as Members of committees. Options to support responses to the consultation were considered and a full suite of service scrutiny meetings was agreed as the most appropriate way to engage Members this year.

5. Background

- 5.1** The background and context to the process and development of the Medium-Term Financial Strategy are contained within the Cabinet Reports dates 10th November and 1st December.
- 5.2** Since publication of the Cabinet reports the Chancellor of the Exchequer has published the Spending Review 2020 and the Provisional Local Government Financial Settlement. The

announcements relevant to local authorities focused on additional funding schemes related to COVID-19, and an overall increase in Local Government Spending Power for 2021/22 of 4.5%. The increase in Spending Power reflects a net effect of new and continuing grants compared to grant reductions but is mostly based on an ability to increase Council Tax by including an additional 3% precept for Adult Social Care.

5.3 Cabinet will utilise the information provided during the consultation period in making their recommendations to Council in February 2021. However, to provide additional context to Scrutiny Committees, it is important to note the most significant impacts of the Spending Review for Cheshire East Council compared to the published consultation documents. Committee members should therefore note the following points from the Spending Review:

- Option to increase Council Tax by an additional 3% for Adult Social Care (1% = £2.3m for Cheshire East Council)
- Potential pay freeze across the public sector, apart from some key workers and those affected by minimum wage requirements (pay inflation of 2.5% assumed within the Cheshire East Council budget consultation)
- New Social Care Grant (equal to c.£0.4m for Cheshire East Council)
- Reduction in New Homes Bonus, by not continuing legacy payments for previous housebuilding (reduces grant to Cheshire East Council by c.£3.6m)
- Removal of access to the Public Works Loans Board for borrowing associated with yield. Cheshire East Council was forecasting c.£0.5m of income from activities associated with the approved Investment Strategy.

6. Implications of the Recommendations

6.1. Legal Implications

6.1.1 There are no legal implications associated with the recommendations of this report.

6.2. Finance Implications

6.2.1 There are no financial implications associated with the recommendations of this report, however the consultation process may

lead to amendments to the Medium-Term Financial Strategy which is a Key Decision for the Council.

6.3. Policy Implications

6.3.1 The MTFS will be considered alongside the new Corporate Plan, which sets out a new vision, aims and priorities for Cheshire East Council.

6.4. Equality Implications

6.4.1 Equality Impact Assessments have been drafted based on the consultation proposals and will be updated alongside final recommendations on the budget.

6.5. Human Resources Implications

6.5.1 There are a number of proposals which will impact on staff. These have been shared with staff and recognised Trade Unions as part of the consultation process.

6.6. Risk Management Implications

6.6.1 There are a number of risks associated in particular with the ongoing uncertainties around Covid response and recovery which are reflected in the MTFS.

6.7. Rural Communities Implications

6.7.1 Any implications will be considered in the final responses.

6.8. Implications for Children & Young People/Cared for Children

6.8.1 The implications are set out in the draft budget and will be considered by the relevant Overview and Scrutiny Committee.

6.9. Public Health Implications

6.9.1 There are a number of implications, particularly related to the ongoing Covid pandemic.

6.10. Climate Change Implications

6.10.1 The implications are set out in the draft budget and will be considered by the relevant Overview and Scrutiny Committee.

7. Ward Members Affected

7.1. All

8. Consultation & Engagement

- 8.1 This report is a part of the Council's consultation process to support the development and future implementation of the Medium-Term Financial Strategy.

9. Access to Information

- 9.1 There are several important supporting documents members may wish to review to support engagement with the Medium-Term Financial Strategy 2020 to 2025:

9.1.1 [Cheshire East Council Medium-Term Financial Strategy](#)

9.1.2 Cabinet Reports to launch the MTFS Consultation:

9.1.3 [10th November 2020](#) – Item 51

9.1.4 [1st December 2020](#) – Item 63

9.1.5 [Cheshire East Council Budget Consultation \(Webpage\)](#)

9.1.6 [Spending Review 2020](#)

9.1.7 [Provisional Local Government Settlement 2021/22](#)

10. Contact Information

- 10.1 Any questions relating to this report should be directed to the following officer:

Name: Alex Thompson

Job Title: Director of Finance & Customer Services

Email: alex.thompson@cheshireeast.gov.uk

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*Important Note: Proposals marked **RED** / **AMBER** have been identified as those only being considered for consultation and any subsequent implementation if the Local Government Funding Settlement does not sufficiently increase the funding to Cheshire East Council. **RED** items would be removed first where possible.

Detailed List of Proposed Budget Changes	OSC	Note	Change from Previous Years Budget			
			2021/22 £m	2022/23 £m	2023/24 £m	2024/25 £m
Ensure that there is transparency in all aspects of Council decision making						
Local Election Costs	Corporate		0.150			
			0.150	0.000	0.000	0.000
Listen, learn and respond to our residents, promoting opportunities for a two-way conversation						
Census 2021	Corporate		-0.020			
			-0.020	0.000	0.000	0.000
Support and sustain a financial future for the Council, through service development, improvement and transformation						
Pay inflationary increase	Corporate		4.591	3.825	3.907	3.998
Housing Benefit – Supported Accommodation	Corporate		1.300			
Core Financial System	Corporate		0.764	-0.459		
Mitigation of reduction in the Dedicated Schools Grant (Corporate Services)	Corporate		0.117	0.042	0.033	0.027
B4B unachievable savings - HR & TSC Budget Shortfall - ADD TO CORE FINANCIAL SYSTEM			0.000			
Mitigation of the year-on-year reduction in the Dedicated Schools Grant (ICT) - ADD TO DSG	Corporate		0.033	0.065	0.089	0.109
Direct Payments	Health	A *	-1.000			
Continuing Healthcare Reviews	Health	A *	-1.000	-1.000		
Prevention and Early Help Service – Reduction of frontline workers in Prevention	Children	R *	-0.265	-0.697		
Reduce the numbers of Business Support Staff in line with the repurposing of Children & Family Centres	Children	R *	-0.200			
Reduce Base budget assigned to Community Grants	Health	A *	-0.150			
Efficiency savings and Restructures within Corporate Services	Corporate	A *	-0.300	-0.250		
Review Terms and Conditions	Corporate	A *	-0.300	-0.100	-0.100	
Shared services review	Corporate	A *			-0.200	
Improved Debt Recovery and correcting budgeted court costs income targets to reflect actual levels	Corporate	A *	-0.290	0.225	0.050	0.050
Capital Programme Review	Corporate		-1.000	1.000		
Member allowances and reduced mileage	Corporate		-0.030			
Reduced travel and supplies and services for Early Help services	Children		-0.026			
Reduce pensions budget to match latest forecasts	Corporate		-0.140			
Review of corporate subscriptions	Corporate		-0.035	-0.015		
Flexible Resourcing for Service Delivery for Regulatory Services	Environment		-0.050			
Urban Grass Cutting	Environment	A *	-0.100			
Improving customer experience – Highways correspondence	Environment	A *	-0.100			
Transfer of Congleton Visitor Information Centre	Environment		0.001	-0.020	-0.010	-0.020

Detailed List of Proposed Budget Changes	OSC			2021/22 £m	2022/23 £m	2023/24 £m	2024/25 £m
Regulatory Services and Environmental Health ICT procurement	Environment				-0.009		
CCTV migration to wireless networks	Environment				-0.085		
Constellation Partnership	Environment			-0.040			
				1.780	2.523	3.769	4.164
Maximise commercial opportunities for the Council							
Orbitas income and management fee	Environment			0.032	0.021		
Public Rights of Way Resources (Revenue implications of Capital)	Environment			0.010			
Everybody Sport and Recreation Annual Management Fee	Health	A	*	-0.043	-0.042	-0.041	-0.040
Commercial Workstream	Corporate	A	*	-0.100			
Commercialisation of the Highway Service Contract	Environment	A	*	-0.080			
Brighter Futures Together Programme Customer Experience	Corporate	A	*	-0.120	-0.133	-0.081	
Contract savings in the Peoples Directorate	Health			-0.500			
Client Income in the Peoples Directorate	Health			-0.100			
Establish an Education Psychologist traded service to enable a proactive early support and intervention offer	Children				-0.025	-0.075	
Establish a traded service for non statutory elements of Attendance Service	Health				-0.035	-0.035	
Review of governance of ASDVs and seeking increased opportunities for savings/ commercial opportunities	Environment			-0.315	-0.225	-0.100	
Increase income from hire of Children's Centres	Children			-0.010			
Ansa income generation and efficiencies - Food Waste Recycling	Environment			-0.259			
Strategic Leisure Review	Health			0.000	-0.250		
				-1.485	-0.689	-0.332	-0.040
Support and develop our workforce to be confident, motivated, innovative, resilient and empowered							
Infrastructure Investment Programme (Revenue implications of Capital)	Corporate			0.310	0.410	0.520	
Unified Communications (Revenue implications of Capital)	Corporate			0.251	0.283	0.296	
People Directorate - ICT Procurements 2020-24 (Revenue implications of Capital)	Health			0.060	0.063	0.066	0.019
Place Directorate - ICT Procurements 2020-24 (Revenue implications of Capital)	Corporate			0.011	0.011	0.011	0.011
Corporate Directorate - ICT Procurements 2020-24 (Revenue implications of Capital)	Corporate			0.002	0.002	0.002	0.002
Productivity and Efficiency in Adult Social Care	Health	A	*		-1.000		
Estates Transformation - Office Accommodation	Corporate			-0.044	-0.100	-0.460	
Prevention and Early Help Service – Locality working and changes to the management structure of the Family Service	Children	R	*		-0.140		
Neighbourhood Estate Review	Environment			-0.090	-0.260		
Increased Useage of Digital Technology	Corporate			-0.125			
To review of use of School Improvement Grant to provide capacity to support maintained schools	Children			-0.060			
Reduce central training budget	Corporate			-0.080			
				0.235	-0.731	0.435	0.032
Open				0.660	1.103	3.872	4.156

Detailed List of Proposed Budget Changes	OSC			2021/22 £m	2022/23 £m	2023/24 £m	2024/25 £m
Reduce health inequalities across the Borough							
Pathfinder Cheshire East - Cheshire Community Action	Health	A	*	-0.100			
Mental Health Floating Support	Health	A	*	-0.120			
				-0.220	0.000	0.000	0.000
Reduce the reliance on long term care by improving services closer to home and more extra care facilities, including those with dementia							
Investment in Adult Social Care	Health			4.000	4.000	4.000	4.000
Growth for Care Fees in Adult Social Care	Health			2.441			
Extra Care Housing – Catering / Restaurant Provision	Health			0.300			
Investment in Advocacy Service	Health			0.112			
Direction of travel for the Communities Team to focus more on the Intervention and Prevention Agenda to make cost savings, growth and future cost avoidance	Health	A	*	-0.750	-0.750		
Fund the Cygnet programme for cared for children from pupil premium	Children	A	*	-0.015			
Day Opportunities, Redesign, Strategy and Savings	Health	A	*	-0.030	-0.070	-0.150	
Mental Health Services Review	Health	A	*	-1.000			
Review agreements linked to intermediate care beds	Health	A	*	-0.268			
Reduced capacity in Family Information Service	Children			-0.050			
Electronic Call Monitoring Reclamation	Health			-0.245	-0.030		
Cheshire Care Record	Health			-0.138			
Review the use of the Cheshire East Lifelong Learning Service grant to reduce the requirement of Council funding	Children			-0.110			
To reduce costs of School Liaison and Governance service with less use of external support	Children			-0.010			
				4.237	3.150	3.850	4.000
Safeguarding our children from abuse, neglect and exploitation							
Increase capacity in SEND service to meet continuing demands on the service	Children			0.100			
Move to Integrated Early Help Locality Service model	Children	R	*	-0.167			
Learning Disabilities Future Service Development and Review	Health	A	*	-1.000	-1.000	-1.000	
Reduced travel and supplies and services for Early Help services	Children			-0.032			
Reduction in cost of external placements for cared for children	Children	A	*	-0.435	-1.571	-2.007	
				-1.534	-2.571	-3.007	0.000
Increase the life opportunities for young adults and adults with additional needs							
Development and Partnerships Service	Health	A	*			-0.300	
				0.000	0.000	-0.300	0.000
Be the best Corporate Parents and improve outcomes for vulnerable children and young people							
Investment in Cared for Children and Care Leavers	Children			1.300	1.300	1.300	
				1.300	1.300	1.300	0.000

Detailed List of Proposed Budget Changes	OSC		2021/22 £m	2022/23 £m	2023/24 £m	2024/25 £m
A collaborative way of working with partners and families to support children to achieve their full potential						
Reduction in contribution to Cheshire Youth Justice Service	Children		-0.045			
			-0.045	0.000	0.000	0.000
Fairer						
			3.738	1.879	1.843	4.000
A great place for people to live, work and visit						
Development of a Transit Site (Revenue implications of Capital)	Environment		0.027			
Tatton Park	Environment		0.000	-0.006	-0.028	-0.046
Asset / Service Transfer	Environment		-0.150	-0.030	-0.020	
			-0.123	-0.036	-0.048	-0.046
Welcoming, safe and clean neighbourhoods						
Fixed Penalty Income target	Environment		0.118			
Housing Services	Environment		-0.045			
			0.073	0.000	0.000	0.000
To reduce the impact on our environment						
Waste Contract Inflation and Tonnage Growth	Environment		0.810	0.644	0.657	0.613
Environment Strategy and Carbon Neutrality	Environment	A	*	0.020	-0.081	
Tree Risk Management	Environment			0.500		
Carbon Reduction - Replacement of existing illuminated signs and bollards with LED units	Environment	A	*	0.030	-0.004	-0.031
			0.810	1.194	0.572	0.582
A transport network that is safe and promotes active travel						
Parking Strategy (Revenue implications of Capital) - Subject to separate consultation	Environment	A	*	-0.327	-0.955	
Local Supported Buses - Subject to separate consultation	Environment	A	*	-0.117		
Community Transport	Environment			-0.025		
			-0.469	-0.955	0.000	0.000
Greener						
			0.292	0.203	0.524	0.536
Total Proposed Budget Change			4.689	3.185	6.239	8.692

Detailed List of Proposed Budget Changes	OSC		2021/22 £m	2022/23 £m	2023/24 £m	2024/25 £m
Increased Council Tax Base - % increase planned at 1.99%	Corporate		-4.567	-4.694	-4.835	-4.979
Increase Council Tax Base - New Homes	Corporate		-1.838	-2.365	-2.412	-2.461
Central Pension adjustment based on Actuary results	Corporate		-4.567	-1.900	1.500	
Use of Earmarked Reserve - Collection Fund deficit	Corporate		-2.000			2.000
Use of (-) / Contribution to (+) Earmarked Reserves - General	Corporate		2.237	-0.881	-0.820	
Deficit on Collection Fund due to COVID-19	Corporate		2.147			-2.000
Minimum Revenue Provision	Corporate		2.000	3.977	1.024	1.000
Capital Receipts Income removed from base budget	Corporate		1.000			
Reduced commercial growth in Business Rates Retention Scheme	Corporate		0.700			
Bad Debt Provision	Corporate		0.200			
Contribution to General Reserves	Corporate			1.000		-1.000
Change to New Homes Bonus funding estimate	Corporate			1.679	1.427	1.213
Central Budget Items			-4.689	-3.185	-4.116	-6.227
Funding Deficit			0.000	0.000	2.123	2.465
Funding Deficit - Cumulative Position			0.000	0.000	2.123	4.589
*Important Note: Proposals marked RED / AMBER have been identified as those only being considered for consultation and any subsequent implementation if the Local Government Funding Settlement does not sufficiently increase the funding to Cheshire East Council. RED items would be removed first where possible.						

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Environment and Regeneration Overview and Scrutiny

Date of Meeting: 18 January 2021

Report Title: Place Performance Scorecard 2020/21 Quarter 2

Portfolio Holders: Cllr C Browne – Deputy Leader

Cllr L Crane – Highways and Waste

Cllr T Fox – Planning

Cllr N Mannion – Environment and Regeneration

Cllr J Rhodes – Public Health and Corporate Services

Cllr M Warren – Communities

Senior Officer: Executive Director - Place

1. Report Summary

- 1.1. The report and the attached scorecard provide an update on the latest available performance data for the Place Department for 2020/21 (relating to quarter two)

2. Recommendation

- 2.1. That the Scorecard be received and noted for information.

3. Reasons for Recommendation

- 3.1 This report and the attached information provides an update to the overview and scrutiny committee on key performance issues relating to environment and regeneration committee's scope of interest.

4. Other Options Considered

- 4.1 There are no further options to consider.

5. Background

- 5.1 The Place Scorecard provides a summary of performance against targets within the Place Department. The key performance indicators included in the Scorecard support delivery of individual Team Plan objectives across the department, and contribute to overall monitoring of the Council's performance.

- 5.2 Multiple services and performance measures have been impacted by the COVID 19 pandemic during 20/21 to date. The traditional Scorecard has therefore been adapted in-year to visually illustrate where performance has been impacted, using 'blue' colouring for those measures, rather than the traditional 'RAG' ratings.
- 5.3 Whilst performance has been impacted the directorate has had to adjust its priorities including the establishment of entirely new services such as the setting up and running of logistics support for council's Shielding operations which were mobilised very rapidly in March 2020. As a result the operation was created to receive, source and deliver Emergency Food Parcels across the Borough.
- 5.4 Many of our library staff were seconded to Shielding calls during the first quarter, and were responsible for making calls to residents who'd responded to Public Health England saying they had nobody to support them with food shopping or collecting medication. 50+ library staff volunteered for the Council's People Helping People scheme and supported residents with a wide range of needs.
- 5.5 The enablement of a COVID secure environment for our staff to work in has been a significant piece of work delivered by the Estates team. This has included enabling access to our land for the COVID response (for example testing) and also delivered on contingency planning, for outcomes that thankfully did not materialise.
- 5.6 Enforcement work has continued throughout the pandemic, including 650 COVID compliance checks undertaken by Regulatory Services during the second national lockdown. In addition, 7 Air Quality Management Areas have been recommended to be revoked because levels of nitrogen dioxide have been consistently below the national objective.
- 5.7 Economic Development created a new Business Forum which met initially weekly and now meets monthly for the exchange of information and discussion of key topics and issues for the Borough which will in turn help us to understand the impacts of COVID 19, mobilise and direct resource as appropriate and feed local issues back up to central government. A set of economic indicators for a COVID 19 Dashboard was developed to cover response and recovery data and manage the collection and dissemination of data. Our Economic Strategy was reviewed to support economic recovery, and over 540 discretionary grants were issued with a value of £4,368,500. We supported all our town centres to install COVID measures to protect shoppers and help retailers, and agreed £300K funding from Government to help with reopening our town centres.
- 5.8 Through the pandemic, our Housing team has continued to deliver a frontline service. The Government gave an "Everyone in" call at the beginning of lockdown and staff worked to accommodate those rough sleeping or at threat of rough sleeping. We have continued with our homelessness duties and from March to 31st October 2020

we accommodated 185 households who presented to us as homeless and placed them in emergency provision.

- 5.9 Our parks and green spaces received seven 'Green Flag' awards plus two Green Heritage Awards (for Queens Park in Crewe and Congleton Park) in a year when millions of people have seen the value of having great quality green spaces on their doorstep.
- 5.10 In excess of 14 million bins were emptied across all services in 2020, and work continued with our highways operations; to the end of October, we completed 67% of the overall Level 3 surface treatment and resurfacing programme (value circa £2.85m), in addition to delivering £700k of highway drainage investigation and improvement schemes.
- 5.11 During 2020, 127 major planning applications determined, and 116 planning appeals were decided. 20 virtual planning committees have taken place since June, and we achieved the milestone of delivering over 10,000 new homes in the borough between 2016 and 2020.
- 5.12 Despite the pandemic, there has also been notable progress on a number of key strategic projects and schemes across the Borough, including securing vital changes for the Crewe Hub to support our vision for the HS2 Station. Works have progressed on the Congleton Link Road scheme, planned for opening in March 2021, and Department for Transport programme entry was awarded in July for the A500, securing £55m of funding with the revised planning application being approved at committee in August. Poynton Relief Road work started on site in autumn and 50% of the service diversions are now complete.

6. Implications

6.1. Legal Implications

6.1.1. There are no legal implications arising from this report.

6.2. Finance Implications

6.2.1. Regularly reporting Scorecards is managed within the directorate and the Business Change service and is covered from existing budgets. Changes to performance requirements, or reacting to current performance levels will be recorded within relevant Team Plans and any associated budgetary impact will be included in the annual Business Planning Process or reported as part of the quarterly performance reporting cycle to Cabinet.

6.3. Equality Implications

6.3.1. There are no equalities implications arising from this report.

6.4. Human Resources Implications

6.4.1. There are no human resources implications at this stage.

6.5. Risk Management Implications

6.5.1. The directorate performance reporting process supports the Council's wider performance management arrangements and provides opportunities for the Council to identify and focus on areas for improvement to support achievement of its strategic ambitions. Timely performance reporting mitigates risk of the Council not achieving its outcomes by providing the opportunity to review performance outputs and trends, identify areas for improvement, and introduce corrective and/or proactive actions wherever necessary to address areas of poor - or under - performance.

6.6. Rural Communities Implications

6.6.1. There are no implications for rural communities.

6.7. Implications for Children & Young People

6.7.1. There are no direct implications for children and young people at this stage.

6.8. Public Health Implications

6.8.1. There are no direct implications for public health at this stage.

7. Ward Members Affected

7.1. Performance measures from Directorate Scorecards form a supporting role in production of the quarterly performance reports to Cabinet. The Directorate Scorecard approach enhances the process of performance reporting to Members.

8. Access to Information

8.1. Background information can be inspected by contacting the report author.

9. Contact Information

9.1. Any questions relating to this report should be directed to the following officer:

Name: Frank Jordan

Job Title: Executive Director Place

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Place Scorecard - 2020/21 Q2

PI Ref	Team	Service	Measure	Polarity	Scorecard Category	Department Plan Measure	Portfolio	Q2 2019/20	2019/20 Baseline	Q1	Q2	Q3	Q4	RAG/ Covid-19 Impact	Comments
PEN001	Environment and Neighbourhood Services	Development Management	Processing of Major planning applications within time	High is better	Service and Project Excellence	Yes	Planning	95%	99%	95%	96%				Continued strong performance on the determination of major planning applications despite the service disruption as a result of the coronavirus outbreak.
PEN002	Environment and Neighbourhood Services	Development Management	Processing of 'Non Major' planning applications within time	High is better	Service and Project Excellence	Yes	Planning	90%	92%	87%	88%				Continued high-level of performance on the determination of the smaller scale planning applications, although the slight drop in performance is attributable to service disruption as a result of the coronavirus outbreak.
PEN003	Environment and Neighbourhood Services	Development Management	Average Planning applications per case officer	On target	Service and Project Excellence	No	Planning	44	45	59	62				Average caseloads are too high and are not at a long term sustainable level. This reflects staffing issues and service disruption affecting efficient working practices during the coronavirus outbreak. The difficulty of being able to recruit and replace vacancies during the outbreak has also been a problem.
PEN004	Environment and Neighbourhood Services	Development Management	Major Applications registered	High is better	Service and Project Excellence	No	Planning	44	148	34	30				A good number of major applications registered despite the coronavirus outbreak.
PEN005	Environment and Neighbourhood Services	Development Management	Non Major Applications registered	High is better	Service and Project Excellence	No	Planning	736	3,022	685	854				A good number of smaller scale applications registered despite the coronavirus outbreak.
PEN006	Environment and Neighbourhood Services	Development Management	Average level of customer satisfaction with Planning by those who submitted a planning application	High is better	External	Yes	Planning	N/A	45%	N/A	N/A	N/A			This is the first time we have measured customer satisfaction against this service via a residents' survey, and provides us with a baseline against which we will monitor or improve as going forwards. The survey also provided a satisfaction rating by those who had commented on / viewed a planning application only, where satisfaction stood at 19%. This is in part because the majority will only comment on an application if they object. However, satisfaction by those who had submitted a planning application stood at 45%, with an additional 20% who were neither satisfied nor dissatisfied.
PEN007	Environment and Neighbourhood Services	Development Management	Pre applications - registered	High is better	Service and Project Excellence	No	Planning	106	414	71	75				A reduction in the normal level of pre-application submissions. Potentially a short-term consequence of the coronavirus outbreak.
PEN008	Environment and Neighbourhood Services	Development Management	Planning Appeals allowed (%)	Low is better	Service and Project Excellence	No	Planning	26%	24%	27%	42%				Appeals performance in this quarter has seen more Appeals allowed and potentially indicates some greater training needs in the service and at commit fee level. This data set largely relates to decisions made by the LPA, before the pandemic. This indicator does fluctuate and will likely average out over the course of the year and this will only become a concern if the trend is sustained over several quarters.
PEN009	Environment and Neighbourhood Services	Strategic Planning	Net Housing growth in the Borough	High is better	External	Yes	Planning	N/A	3,045	N/A	N/A	N/A			Our 2019/20 figure of 3,065 against a target of 1,800 is a third consecutive oversupply, which helps to reduce our overall supply shortfall against the Local Plan target (to provide a "minimum of 36,000 homes between 2010 and 2030) to 2,317.
PEN010	Environment and Neighbourhood Services	Regulatory Services & Health	% of inspections completed against the annual scheduled animal welfare inspection programme	High is better	Service and Project Excellence	Yes	Communities	100%	91%	32%	85%				There were 29 inspections overdue at the end of Qtr 1. QTR 2 had a scheduled inspection total of 35 and 30 inspections were completed (not including multiple visits to a problem premises). The figure reported therefore reflects 30/35 inspections however the running performance total - across QTR1 and QTR 2 is 44/78 56%
PEN011	Environment and Neighbourhood Services	Regulatory Services & Health	% of Food Safety A-D inspections completed against the annual programme.	High is better	Service and Project Excellence	Yes	Communities	66%	91%	14%	22%				In response to guidance by the FSA the service was able to embark on virtual inspections during QTR 2 following these up with physical visits where necessary. 57/258 scheduled inspections were completed in this manner. In addition 33/231 overdue inspections from QTR 1 were completed = 14% - the updated figure provided. Remote interventions at A-D premises cannot be classed as an official control and counted as an 'inspection'. This still leaves a backlog of 399 which are currently being managed. Within these are schools and care homes where it has been decided to defer inspections due to the presence of vulnerable individuals/infection transmission risks. Updated guidance provided by the FSA on 30.09.2020 is now permitting greater flexibility moving forward and the move to physical inspections where resources allow and taking into consideration the wider impacts of Covid-19 on the commercial services team.
PEN012	Environment and Neighbourhood Services	Regulatory Services & Health	The % of Food Safety E rated premises that receive intervention activity	High is better	Service and Project Excellence	Yes	Communities	46%	80%	18%	8%				See above for information on FSA guidance. During QTR 2 8% of Category E inspections were completed and a small number of overdue QTR 1 inspections were completed amending the previously reported total of 16%.
PEN013	Environment and Neighbourhood Services	Regulatory Services & Health	The % of environmental health service requests responded to within 5 working days	High is better	Service and Project Excellence	No	Communities	82.5%	86.8%	91.0%	80.5%				Environmental Protection - 66% response within time from 1005 service requests (this is the highest recorded complaint numbers for a single quarter since the inception of CE) Commercial Services - 444 Service Requests (An increase of 32% on previous quarter reflecting Covid led complaints) - 95% within response time
PEN014	Environment and Neighbourhood Services	Regulatory Services & Health	Total number of Air Quality Management Areas in Chester East	Low is better	Service and Project Excellence	Yes	Communities	17	19	19	19				Defra have approved our plans to revoke 7 AQMA's. This work will commence in Q3.
PEN015	Environment and Neighbourhood Services	Regulatory Services & Health	% of Air Quality Management Areas with an associated Air Quality Action Plan	High is better	Service and Project Excellence	Yes	Communities	100%	100%	100%	100%				The CE Action Plan is currently being reviewed to reflect new AQMA's declared in Autumn 2019 (within 18 month timescale) but also to reflect the plans to revoke 7 existing AQMA's.
PEN016	Environment and Neighbourhood Services	Neighbourhood Services	Number of visitors to libraries (Cumulative data)	High is better	External	Yes	Communities	741,118	1,370,475	0	160,347				Public libraries were required by central government to close from 8pm on 23rd March. The phased reopening of our libraries began on Monday 6th July 2020, meaning a 0 figure for Q1. During Q2, due to restricted service in line with government restrictions we recorded only 160,347 visits. However, library staff worked hard to promote our online offer amongst other things resulting in some significant increases in e-lending during Q1 and Q2. During the first half of the year, 1,036 new borrowers registered for e-audio books, 2,687 registered for e-books, and 4,219 registered for e-magazines.
PEN017	Environment and Neighbourhood Services	Neighbourhood Services	Average level of customer satisfaction with Libraries (by users of libraries)	High is better	External	Yes	Communities	N/A	93%	N/A	N/A	N/A			Annual survey. Satisfaction levels of library users in response to the Residents' Survey 2019/20 exceeded our target by some distance.
PEN018	Environment and Neighbourhood Services	Neighbourhood Services	Increase usage of Council-owned Leisure Facilities by % per year (Cumulative data)	High is better	External	Yes	Communities	1,786,656	3,524,938	108	169,249				Leisure Centres were closed throughout Q1 as a result of the Covid-19 pandemic. However, tennis started in June, at the Barony, and in total there were 108 participations in Q1. Q2 delivered the safe, phased re-opening of all leisure facilities across the borough. Initially focused on fitness and group exercise, this was followed by opening all pools and restarting the learn to swim scheme along with club bookings. The supporting PPE was purchased, risk assessments were completed with a number of spaces redesigned to ensure a COVID secure environment is provided to all customers and staff.
PEN019	Environment and Neighbourhood Services	Neighbourhood Services	Deliver Bikeability Level 2 or 3 cycle training to young people aged 8-18 years in the Borough (Cumulative data)	High is better	External	No	Communities	3,204	6,315	0	571				No Bikeability sessions were run during Q1 as a result of the Covid-19 pandemic. September saw the return of Bikeability delivery in schools for the first time since March. The ratios have now returned to normal which has allowed for more schools to be booked in for the rest of the year. The initial feedback that had been received has been positive.
PEN020	Environment and Neighbourhood Services	Neighbourhood Services	Increase the number of Leisure Services volunteer hours (Leisure Development) (Cumulative data)	High is better	External	No	Communities	3,899	6,770	0	0				No Leisure Services volunteer hours recorded during the first half of 2020/21 as a result of the Covid-19 pandemic.
PEN021	Environment and Neighbourhood Services	Neighbourhood Services	Average level of customer satisfaction with Leisure Services (by users of leisure services)	High is better	External	Yes	Communities	N/A	78%	N/A	N/A	N/A			We will use this baseline data and any supporting information from the Residents' Survey to inform and target service improvements where necessary in 2020/21.
PEN022	Environment and Neighbourhood Services	Environmental Services	Residual household waste collected per household (kgs)	Low is better	Service and Project Excellence	Yes	Highways and Waste	127kg (Estimate)	478kg (Pending approval)	119kg (Pending approval)	127kg (Estimate)				Draft performance subject to DEFRA approval. The impact of Covid has seen an increase in the amount of waste in our black bin this quarter.
PEN023	Environment and Neighbourhood Services	Environmental Services	% of all household waste collected: recycled, reused and composted	High is better	Service and Project Excellence	Yes	Highways and Waste	58% (Estimate)	56.5% (Pending approval)	61% (Pending approval)	57% (Estimate)				Draft performance subject to DEFRA approval. The Covid effect remains with an increase in the tonnages of material collected, particularly in the garden bin.
PEN024	Environment and Neighbourhood Services	Environmental Services	% of all household waste collected: sent for energy recovery	High is better	Service and Project Excellence	Yes	Highways and Waste	37% (Estimate)	41% (Pending approval)	38% (Pending approval)	40% (Estimate)				Draft performance subject to DEFRA approval. Of all the waste and recycling we collect around 40% goes to an energy from waste plant. We continue to work hard to reduce the amount of waste in our black bins and manage this waste by gaining energy from it rather than sending it to landfill.
PEN025	Environment and Neighbourhood Services	Environmental Services	% of all household waste collected - sent to landfill	Low is better	Service and Project Excellence	Yes	Highways and Waste	New measure for 2020/21	3% (Pending approval)	1% (Pending approval)	3% (Estimate)				Due to the majority of our residual waste being managed through an energy from waste facility and the introduction of food waste recycling taking more waste out of the black bin, we have a minimal amount of waste going to landfill.

PI Ref	Team	Service	Measure	Polarity	Scorecard Category	Department Plan Measure	Portfolio	Q2 2019/20	2019/20 Baseline	Q1	Q2	Q3	Q4	RAG/ Covid-19 Impact	Comments
PEN026	Environment and Neighbourhood Services	Environmental Services	We will increase the tonnage of materials re-used by 1% per year	High is better	Service and Project Excellence	Yes	Highways and Waste	400 tonnes (Estimate)	1,047 tonnes (Pending approval)	<10 tonnes (Pending approval)	50 tonnes (Pending approval)				Reuse tonnages have remained much lower than our average of 400 tonnes per quarter largely due to Covid restrictions at our household waste recycling centres and the need to change normal working practices.
PEN027	Environment and Neighbourhood Services	Environmental Services	Average level of customer satisfaction with Waste Management	High is better	External	Yes	Highways and Waste	N/A	84%	N/A	N/A	N/A			Feedback from The Residents' Survey exceeded our annual target despite major changes to collection days to bring in more efficient collection routes.
PH001	Infrastructure and Highways	Strategic Infrastructure	Delivery of the capital programme on time and on budget	High is better	Service and Project Excellence	Yes	Highways and Waste	0	100% (4 out of 4)	0 of 6	1 of 6				This indicator measures actual progress against planned progress across the Major (>£5m) Highway Schemes by measuring progress against project milestones (gateways) throughout the year on the Council's large highway infrastructure programme. Planned reviews for the following Schemes: <ul style="list-style-type: none"> A500 Dualling – Complete Q2 North West Crewe Package Middlewich Eastern Bypass Flowerpot Junction Improvements Crewe and Winslow Walking and Cycling Schemes (LGF) Sydney Road bridge The remaining gateway reviews are planned for Q3 & 4
PH002	Infrastructure and Highways	Strategic Infrastructure	Percentage of Highway Consultation on Planning Applications responded to within target	High is better	Service and Project Excellence	No	Highways and Waste	87%	88%	93%	87%				In Q1 331 application consultations were responded to within time out of 356 received. In Q2 283 application consultations were responded to within time out of 326 received.
PH003	Infrastructure and Highways	Strategic Infrastructure	Percentage of pre-application enquiries responded to within target (21 calendar days)	High is better	Service and Project Excellence	No	Highways and Waste	100%	99%	92%	100%				In Q1 11 were responded to in time out of 12 pre-applications received. In Q2 10 were responded to in time out of 10 pre-applications received.
PH004	Infrastructure and Highways	Highways Contract Management	Average level of customer satisfaction with Highway service	High is better	External	Yes	Highways and Waste	47%	47%	N/A	N/A		N/A		NHT Customer Satisfaction Results anticipated during the third quarter for reporting early in 2021.
PH005	Infrastructure and Highways	Strategic Transport & Parking	Customer satisfaction with Parking Services (by users of car parks)	High is better	External	Yes	Highways and Waste	N/A	49%	N/A	N/A	N/A			We will use this baseline data and any supporting information from the Residents' Survey to inform and target service improvements where necessary in 2020/21.
PH006	Infrastructure and Highways	Strategic Transport & Parking	Average subsidy per passenger using local supported bus services	High is better	Service and Project Excellence	Yes	Deputy Leader	N/A	Pending	N/A	N/A	N/A			New measure for 2019/20, reported annually.
PH007	Infrastructure and Highways	Highways Contract Management	% repudiation of highways insurance claims	High is better	Service and Project Excellence	Yes	Highways and Waste	97%	94%	90%	88%				There has been a slight drop in the repudiation rate in Q2. This can be attributed to the fact that a high number of claims are still open from the early part of the year when incoming claim volumes were high. It is anticipated that we should see an increase in the Q3 level of repudiation.
PH008	Infrastructure and Highways	Highways Contract Management	Insurance Claims - Target a reduction in insurance claims against Highways	Low is better	Service and Project Excellence	No	Highways and Waste	225	954	106	87				106 claims were received in Q1, in comparison to 136 claims received in the first quarter of 2019/20. This is the lowest quarterly figure since 2015 when 85 claims were received. 18 of these claims were trip related. There could be an associated increase due to the Covid-19 restrictions when more people were taking more exercise closer to their homes. 1 claim related to a falling branch of a tree and three related to flooding with the remainder related to highway defects. 87 claims were received in Q2 this compared with exactly the same volume of claims received in the same period of 2019/20. Out of the claims received – 4 were related to trees, 2 of these were related to potential property damage, 6 claims were related to flood damage, and 15 claims were related to trips/ possible injury. The volume of incoming claims have now returned to the anticipated seasonal level following the Covid 19 lockdown in the early part of the year. There has been a slight drop this quarter in the repudiation rate. This can be attributed to the fact we have a high number of claims that are still open from the early part of the year when incoming claims volumes were high.
PH009	Infrastructure and Highways	Highways Contract Management	% of Safety Inspections completed on time on the network	High is better	Service and Project Excellence	Yes	Highways and Waste	76%	96%	86%	99.5%				During April and May, in the height of the COVID-19 pandemic the safety inspections focussed on A's, B's and C roads as well as high risk unclassified roads. Once restrictions were lifted (around June) the normal safety inspection regime resumed. With this in mind, out of the 2,164km programmed, 1,878.6km were inspected resulting in 86% completed within timeframe. From the 1,878.6km of network inspected, 3,604 actionable defects were identified by the Section 58 Safety Inspectors. Between July and September a total of 2,426km were inspected out of 2,439km programmed inspection. This resulted in 99.5% of safety inspections completed within Quarter 2. From the 2,426km of network inspected, 4,848 actionable defects were identified by the Section 58 Safety Inspectors.
PH010	Infrastructure and Highways	Highways Contract Management	Potholes repaired within code of practice timeframes	High is better	Service and Project Excellence	Yes	Highways and Waste	90%	17,026	5,835	2,705				A total of 2,862 potholes were repaired during Q2 - 1,216 repaired in July, 798 repaired in August and 848 repaired in September. 94.5% (2,705 potholes) were repaired within timeframe. During this period, network use continued to return to somewhere near normal levels. Highway safety inspections were completed in accordance with the required schedule and numbers of reports from members of the public increased. However, the number of potholes recorded and repaired is lower than previous years and monthly figures lower than forecast.
PH011	Infrastructure and Highways	Parking Services	Civil Enforcement Officer Penalty Charge Notices cancelled due to issuance errors (lower result is better) (Cumulative performance)	Low is better	Service and Project Excellence	Yes	Highways and Waste	0.88%	1.22%	1.41%	0.86%				All but high priority enforcement action ceased from 27/3/2020 to 15/6/2020 including car park charges due to Covid-19 and the Civil Enforcement Officers being partially redeployed onto Shielding, PHP and other vulnerable persons assistance like delivering food parcels and prescriptions. Most regular work re-commenced on 15th June. In total 4,649 PCN's were issued between during the first two quarters (of which only 427 were during the first quarter) and 40 were cancelled due to issuance errors. These figures compare with 9,761 PCN's issued during the same period in 2019.
PGE001	Growth and Enterprise	Estates (Assets and Farms)	Capital Receipts across assets and farms disposals (Cumulative data)	High is better	Finance and VFM	Yes	Environment and Regeneration	£3,806,966	£5,673,996	£0	£160,000				The disposal programme is lower value than in recent years (estimated at £1.195m), with Farms comprising the bulk of anticipated receipts. 2 modest disposals of £160k have been banked so far with auctions being postponed in the initial phase of lockdown
PGE002	Growth and Enterprise	Estates (Assets and Farms)	Income across non-operational assets and farms estates (Cumulative data)	High is better	Finance and VFM	Yes	Environment and Regeneration	£1,619,952	£2,353,684	£688,872	£1,333,646				Both Assets and Farms rental income is only slightly behind profile at Q2, as while the service has been asked for, and granted, some rent breaks and holidays, they have been generally for low value agreements (total c.25k) and in most instances repayment has been agreed for year - at this stage. The figure excludes £408k received from B&Q as this is being moved to a reserve for use to pay loan facility (and so is outside the service target).
PGE003	Growth and Enterprise	Strategic Housing	Major home adaptations for older and/or disabled residents (Cumulative data)	High is better	Service and Project Excellence	Yes	Environment and Regeneration	1,293	480 Major Adaptations	67 Major Adaptations	214 Major Adaptations				Major adaptations for Q1 totalled 67, which was below target due to Covid-19 restrictions placed on working in vulnerable people's homes. During Q2, 147 were completed.
PGE004	Growth and Enterprise	Strategic Housing	Increase the supply of new affordable housing (Cumulative data)	High is better	Service and Project Excellence	Yes	Environment and Regeneration	76 (195 cumulative)	482	56	207				Q1 return was under target due to the Covid-19 situation and the effect it had on development of new homes. Completions for Q2 were 151, and the total is back on target to meet the 355 affordable completions required for 2020/21.
PGE005	Growth and Enterprise	Strategic Housing	Maintain the number of long-term empty homes in Cheshire East to less than 1%	Low is better	Service and Project Excellence	Yes	Environment and Regeneration	N/A	0.9%	N/A	N/A	N/A			Annual target met in 2019/20, an improvement on 0.97% in 2018/19.
PGE006	Growth and Enterprise	Strategic Housing	Increase number of preventative and relief actions taken in order to reduce levels of homelessness in Cheshire East (Cumulative data)	High is better	Service and Project Excellence	Yes	Environment and Regeneration	577	1,149	229	492				Q1 – Preventions 147 Relief 82 – Total 229 Q2 – Preventions 175 Relief 89 – Total 264 We are considerably lower on Preventions than in previous years but this is mainly due to the change in S21s and the Government's change in legislation in relation to evictions.
PGE007	Growth and Enterprise	Strategic Housing	Households helped to achieve affordable warmth (Cumulative data)	High is better	Service and Project Excellence	Yes	Environment and Regeneration	121	480	10					Q1 performance significantly impacted by Covid-19.
PGE008	Growth and Enterprise	Estates (Facilities Management)	Total cost of corporate office buildings	Low is better	Finance and VFM	Yes	Environment and Regeneration	N/A	£1,761,031	N/A	N/A	N/A			Delamere – £424,303 (increase from £399,553 in 2018/19) Cledford – £101,585 (increase from £88,100 in 2018/19) Macc Town Hall – £612,417 (increase from £566,727 in 2018/19) Municipal Crewe – £243,082 (increase from £219,373 in 2018/19) Westfields – £379,644 (increase from £339,269 in 2018/19)

PI Ref	Team	Service	Measure	Polarity	Scorecard Category	Department Plan Measure	Portfolio	Q2 2019/20	2019/20 Baseline	Q1	Q2	Q3	Q4	RAG/ Covid-19 Impact	Comments
PGE009	Growth and Enterprise	Estates (Facilities Management)	% reduction in Council carbon emissions from the baseline	Low is better	Service and Project Excellence	Yes	Environment and Regeneration	7,676 tonnes	-2.6%	N/A	N/A	N/A			Footprint baseline established for 2019/20. The footprint has increased in that year by 2.55%, due to an increase in Heat and Heat - the fleet footprint by 12% and in the gas (Heat) footprint by 11% on the baseline. NB based on 2019/20 figures before the Action Plan was adopted, and reflects the margin of error in the original baseline. To be reported annually, due to the nature of some supporting information being reported on an annual basis. Investigations being made by the Carbon Board to consider what supporting measures could be reported on a quarterly basis moving forwards.
PGE010	Growth and Enterprise	Tatton Park	Visitors to Tatton Park (Cumulative data)	High is better	Service and Project Excellence	No	Environment and Regeneration	584,973	716,986	See commentary finalised figures to follow at Q2	194,584				Due to the COVID pandemic, Tatton Park was closed to all visitors from Monday 23rd March up to and including the 2nd June 2020. Vehicle entries commenced on the 3rd June and two trading outlets, Housekeepers Store and Tuck Shop opened on the 8th June 2020. As part of the relaxation of visitor attractions in line with Government guidance, The Gardens also opened on the 8th June with the Farm and Mansion opening in July 2020. The on-site catering facility operated by TPE Ltd reopened partially on the 11th June and has to date been well received by visitors with the offer of a restricted menu. Visitor numbers since reopening both to the Park and across the attractions and trading outlets has been buoyant, with comparator numbers since reopening been above those recorded in 2019 in particular up to and including the end of the school holidays. The one exception was the Mansion where a business decision was made in September to close the mansion as an attraction due to a combination of visitor numbers and the issues with air flow through the structure. The closure will continue for the rest of the season with a new opening planned again at the beginning of April 2021. Again, final visitor number projections tend to be reported with caution in light of further developments of the pandemic.
PGE011	Growth and Enterprise	Tatton Park	Income - Tatton Park (Cumulative data)	High is better	Finance and VFM	No	Environment and Regeneration	£2.454m	£4.041m	See commentary finalised figures to follow at Q2	£1.033m				Tatton Parks income did not commence until the 3rd June 2020, but in addition, all events including weddings and group visits were being postponed and the Education schools programme again was subject to many cancellations following school closures which will have a large impact on income streams in 2020/2021. Since re-opening, the total amount of income of £1.033m is on track to achieve an amended income target via the Cheshire East financial tracker. Despite the late start to the season, Tatton is particularly exceeding expectations in income when compared over the same period in 2019, obviously lower than a full reporting year on the whole in 2019 but a very promising re-start.
PGE012	Growth and Enterprise	Public Rights of Way	Protect CE rural and urban character through ensuring the ease of use of 80% of the Public Rights of Way	High is better	Service and Project Excellence	Yes	Environment and Regeneration	N/A	70%	N/A	N/A	N/A			This is significantly lower than the previous results since 2009 (averaging 81%) and the 2018/19 result (of 86%), due in part to flooding and the temporary closures in place on the network as a result of unsafe bridges damaged during the extreme weather events of 2019/20.
PGE013	Growth and Enterprise	Countryside	Increase annual number of Countryside Volunteer days	High is better	Service and Project Excellence	No	Environment and Regeneration	626 days	1,200 days	N/A	300 days (approx)	N/A			To the end of September we had approximately 300 days' worth of volunteers to help the rangers look after the countryside sites. Most of these are volunteering as a way to help out, whilst also enabling them to be able to get outside with a purpose during a difficult time. We're not currently working with volunteer groups, only individuals.
PGE014	Growth and Enterprise	Countryside	Maintain satisfaction with countryside events at greater than 75%	High is better	External	No	Environment and Regeneration	96.4%	96.8%	N/A	Nil	N/A			No events held due to the pandemic. We have recorded 100% satisfaction for country parks, although across only 23 replies.
PGE015	Growth and Enterprise	Visitor Economy	Overall growth in the Visitor Economy	High is better	Service and Project Excellence	Yes	Environment and Regeneration	2018 (latest figures) actual of £9.63m	2018 (latest figures) actual of £9.43m	N/A	N/A		N/A		STEAM figures being collated as at November 2020 due to delays relating to furlough and access to required data.

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FORWARD PLAN FOR THE PERIOD ENDING 30TH APRIL 2021

This Plan sets out the key decisions which the Executive expects to take over the period indicated above. The Plan is rolled forward every month. A key decision is defined in the Council's Constitution as:

“an executive decision which is likely –

- (a) to result in the local authority incurring expenditure which is, or the making of savings which are, significant having regard to the local authority's budget for the service or function to which the decision relates; or
- (b) to be significant in terms of its effects on communities living or working in an area comprising one or more wards or electoral divisions in the area of the local authority.

For the purpose of the above, savings or expenditure are “significant” if they are equal to or greater than £1M.”

Reports relevant to key decisions, and any listed background documents, may be viewed at any of the Council's Offices/Information Centres 5 days before the decision is to be made. Copies of, or extracts from, these documents may be obtained on the payment of a reasonable fee from the following address:

Democratic Services Team
Cheshire East Council
c/o Westfields, Middlewich Road, Sandbach Cheshire CW11 1HZ
Telephone: 01270 686472

However, it is not possible to make available for viewing or to supply copies of reports or documents the publication of which is restricted due to confidentiality of the information contained.

A record of each key decision is published within 6 days of it having been made. This is open for public inspection on the Council's Website, at Council Information Centres and at Council Offices.

This Forward Plan also provides notice that the Cabinet, or a Portfolio Holder, may decide to take a decision in private, that is, with the public and press excluded from the meeting. In accordance with the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, 28 clear days' notice must be given of any decision to be taken in private by the Cabinet or a Portfolio Holder, with provision for the public to make representations as to why the decision should be taken in public. In such cases, Members of the Council and the public may make representations in writing to the Democratic Services Team Manager using the contact details below. A further notice of intention to hold the meeting in private must then be published 5 clear days before the

meeting, setting out any representations received about why the meeting should be held in public, together with a response from the Leader and the Cabinet.

The list of decisions in this Forward Plan indicates whether a decision is to be taken in private, with the reason category for the decision being taken in private being drawn from the list overleaf:

1. Information relating to an individual
2. Information which is likely to reveal the identity of an individual
3. Information relating to the financial or business affairs of any particular person (including to authority holding that information)
4. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under the authority
5. Information in respect of which a claim to legal and professional privilege could be maintained in legal proceedings
6. Information which reveals that the authority proposes (a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or (b) to make an order or direction under any enactment
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime

If you would like to make representations about any decision to be conducted in private at a meeting, please email:

Paul Mountford, Executive Democratic Services Officer
paul.mountford@cheshireeast.gov.uk

Such representations must be received at least 10 clear working days before the date of the Cabinet or Portfolio Holder meeting concerned.

Where it has not been possible to meet the 28 clear day rule for publication of notice of a key decision or intention to meet in private, the relevant notices will be published as soon as possible in accordance with the requirements of the Constitution.

The law and the Council's Constitution provide for urgent key decisions to be made. Any decision made in this way will be published in the same way.

Forward Plan

Key Decision and Private Non-Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
<p>CE 19/20-42 Congleton Leisure Centre Redevelopment Project</p>	<p>Conditional upon an amendment being made through planning to the internal layout of the facility, the Portfolio Holder for Communities is being asked to:</p> <ol style="list-style-type: none"> 1 approve the issue of the Notice to Proceed and entry into the construction contract with Rock Merchanting Limited (T/A Pulse Design & Build); and 2 approve the temporary complete closure of the Leisure Centre in order to accelerate the construction. 	<p>Portfolio Holder for Communities</p>	<p>Not before 22nd Dec 2020</p>		<p>Paul Bayley</p>	<p>Fully exempt - para 3</p>

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 20/21-11 Procurement of Facilities Management Service and the Council's Energy Supply	To approve the re-procurement of facilities management services, to include maintenance, statutory compliance and energy supply management and to authorise officers to take all necessary actions to implement the proposal.	Cabinet	12 Jan 2021		Denise Griffiths	N/A
CE 20/21-18 Vision for Children and Young People in Cheshire East	For Cabinet to endorse and adopt the Vision for Children and Young People in Cheshire East.	Cabinet	12 Jan 2021		Lauren Conway	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 20/21-7 Covid-19 - Update on Response and Recovery	<p>To receive an update report on the Council's response to Covid-19 and the Recovery Plan.</p> <p>To note the financial effects of Covid-19 on the Council, as regards additional expenditure and loss of income, and to consider the potential options for managing residual financial implications within the Council's Medium-Term Financial Strategy.</p> <p>An update report will be presented to each successive Cabinet meeting up to and including 4th May 2021.</p>	Cabinet	2 Feb 2021		Jane Burns, Executive Director of Corporate Services	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 20/21-8 Carbon Action Plan Key Decisions	To authorise Officers to take all necessary actions relating to land allocation and procurements for initial projects contributing to sustainable energy generation and green sequestration.	Cabinet	2 Feb 2021		Ralph Kemp, Corporate Manager for Commissioning	N/A
CE 20/21-16 Third Quarter Review (Finance) 2020/21	To note and comment on the three quarter year finance and performance position, and to approve any supplementary estimates and virements.	Cabinet	2 Feb 2021			N/A
CE 20/21-19 Procurement of Occupational Health Contract	Decision to procure a contract for the provision of Occupational Health Services for the Council, Schools and ASDVs. Following the necessary procurement process, that the Executive Director of Corporate Services be authorised to award the contract to the successful bidder.	Cabinet	2 Feb 2021		Craig Hughes	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 20/21-20 Orbitas Bereavement Services Contract Extension	Contract extension to Orbitas Bereavement Services to allow completion of contact review work paused due to Orbitas role as a key frontline provider as part of the Council.	Cabinet	2 Feb 2021		Ralph Kemp, Corporate Manager for Commissioning	Fully exempt - paras 3 and 5
CE 20/21-21 Policy on the Pre-purchase of Graves at Cheshire East Cemeteries	To approve a new policy with regard to advance purchase of graves in Council-managed cemeteries.	Cabinet	2 Feb 2021		Ralph Kemp, Corporate Manager for Commissioning	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 20/21-25 Day Opportunities Strategy and Redesign	Agree and authorise officers to take all necessary actions to implement the proposal for the development of a co-produced opportunities strategy and redesign of the Council's current day opportunities services offer across Cheshire East.	Cabinet	2 Feb 2021			N/A
CE 19/20-50 Medium Term Financial Strategy 2021- 25	To approve the Medium Term Financial Strategy 2021-25 incorporating the Council's priorities, budget, policy proposals and capital programme. The report will include the capital, treasury management, investment and reserves strategies.	Council	17 Feb 2021	Corporate Overview and Scrutiny Committee – 1 February 2021 Cabinet – 2 February 2021		N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 20/21-24 Local Development Scheme 2020-2022	That the draft updated Local Development Scheme (“LDS”) for the period up to 2022 be approved and published.	Portfolio Holder for Planning	February 2021		Jeremy Owens	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 20/21-3 Flowerpot Junction Improvement Scheme	To approve procurement of works to improve Flowerpot Junction, utilising the NPIF allocation from DfT and local funding contributions from s106 contributions and council match funding. Authorise the preparation and making of a CPO relating to land required for the junction improvements where this cannot be acquired through negotiation, and delegate authority to the Director of Infrastructure and Highways, in consultation with the Portfolio Holder for Strategic Transport to finalise the scheme details and enter into an agreement with the Council's appointed Highways Term Services to deliver the scheme.	Cabinet	9 Mar 2021			N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 20/21-22 Housing Repairs and Adaptations for Vulnerable People Financial Assistance Policy	To approve the Housing Repairs and Adaptations for Vulnerable People Financial Assistance Policy 2021-2026, and to authorise Officers to take all necessary actions to implement the proposal.	Cabinet	9 Mar 2021		Karen Whitehead	N/A
CE 20/21-23 ASDV Review	To approve the recommendations within the report and authorise Officers to take all necessary actions to implement them.	Cabinet	9 Mar 2021		Richard Hibbert	Fully exempt - paras 3 and 4

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 20/21-26 Site Allocations and Development Policies Document (SADPD) Submission	To approve the submission of the Site Allocations and Development Policies Document to the Secretary of State for independent examination by an appointed Planning Inspector.	Cabinet	13 Apr 2021		Jeremy Owens	N/A
CE 18/19-60 The Minerals and Waste Development Plan	To seek approval to consult on the first draft of the Minerals and Waste Development Plan.	Cabinet	4 May 2021		David Malcolm	N/A

Environment and Regeneration Overview and Scrutiny Committee

Date of Meeting: 18 January 2021

Report Title: Work Programme

Portfolio Holder: Councillor C Browne – Deputy Leader

Councillor T Fox – Portfolio Holder for Planning

Councillor N Mannion – Portfolio Holder for Environment and Regeneration

Councillor L Crane – Portfolio Holder for Highways and Waste

Councillor M Warren – Portfolio Holder for Communities

Senior Officer: Executive Director of Corporate Services

1. Report Summary

- 1.1. To review items in the work programme listed in the schedule attached, together with any other items suggested by committee members.

2. Recommendation

- 2.1. That the work programme be reviewed.

3. Reasons for Recommendation

- 3.1 It is good practice to review the work programme and update accordingly

4. Other Options Considered

- 4.1. There are no further options to consider.

5. Background

- 5.1 The schedule attached has been updated following the last meeting of the committee.
- 5.2 Members are asked to review the schedule attached to this report, and if appropriate, add new items or delete items that no longer require any scrutiny activity. When selecting potential topics, Members should have regard to the Council's new three year plan and also to the general criteria listed below, which

should be applied to all potential items when considering whether any Scrutiny activity is appropriate.

5.3 The following questions should be asked in respect of each potential work programme item:

- Does the issue fall within a corporate priority;
- Is the issue of key interest to the public;
- Does the matter relate to a poor or declining performing service for which there is no obvious explanation;
- Is there a pattern of budgetary overspends;
- Is it a matter raised by external audit management letters and or audit reports?
- Is there a high level of dissatisfaction with the service;

5.4 If during the assessment process any of the following emerge, then the topic should be rejected:

- The topic is already being addressed elsewhere
- The matter is subjudice
- Scrutiny cannot add value or is unlikely to be able to conclude an investigation within the specified timescale

6. Implications

6.1. Legal Implications

6.1.1. There are no legal implications at this stage.

6.2. Finance Implications

6.2.1. There are no financial implications at this stage

6.3. Equality Implications

6.3.1. There are no equalities implications at this stage.

6.4. Human Resources Implications

6.4.1. There are no human resources implications at this stage.

6.5. Risk Management Implications

6.5.1. There are no risk management implications at this stage.

6.6. Rural Communities Implications

6.6.1. There are no implications for rural communities.

6.7. Implications for Children & Young People

6.7.1. There are no implications for children and young people at this stage.

6.8. Public Health Implications

6.8.1. There are no direct implications for public health.

7. Ward Members Affected

7.1. All.

8. Access to Information

8.1. The background papers can be inspected by contacting the report author.

9. Contact Information

9.1. Any questions relating to this report should be directed to the following officer:

Name: Helen Davies

Job Title: Scrutiny Officer

Email: helen.davies@cheshireeast.gov.uk

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Date: 18.1.21 Time: 10.00am Venue: Virtual Microsoft Teams Meeting	Date: 12.2.21 Time: 2pm Venue: Virtual Microsoft Teams Meeting	Date: 15.3.21 Time: 10.00am Venue: Virtual Microsoft Teams Meeting
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<u>Item</u>	<u>Purpose</u>	<u>Lead Officer</u>	<u>Portfolio</u>	<u>Suggested by</u>	<u>Scrutiny role</u>	<u>Corporate priorities</u>	<u>Date</u>
Budget 2021/22 Consultation	To consider the Pre-Budget 2021/22 Consultation proposals relating to the committee’s remit area.	Section 151 Officer	Communities Environment & Regeneration Deputy Leader Highways and Waste Planning	Committee	Pre-Decision Scrutiny Budget Scrutiny	<ul style="list-style-type: none"> •Cheshire East has a strong and resilient economy. •Cheshire East is a green and sustainable place •A responsible, effective and efficient organisation. 	18.01.20
Quarter 2 Performance Report	To scrutinise performance for April-September 2020 inclusive.	Executive Director of Place and Deputy Chief Executive	Environment & Regeneration	Executive Director of Place and Deputy Chief Executive	Pre-decision Scrutiny	<ul style="list-style-type: none"> •A responsible, effective and efficient organisation. 	18.01.21

<u>Item</u>	<u>Purpose</u>	<u>Lead Officer</u>	<u>Portfolio</u>	<u>Suggested by</u>	<u>Scrutiny role</u>	<u>Corporate priorities</u>	<u>Date</u>
Household Waste & Recycling Centre- Consultation results and draft recommendations	To review the results of the consultation relating to the Household Waste and Recycling Centre and draft recommendations ahead of review by Cabinet.	Executive Director of Place and Deputy Chief Executive	Environment & Regeneration	Executive Director of Place and Deputy Chief Executive	Scrutiny	Cheshire is a Green and sustainable Place.	12.02.20
Housing: Consultation Updates	To receive an update on the consultations relating to: <ul style="list-style-type: none"> • Vulnerable and Older Persons Housing Strategy 2020-2024 • Tenancy Strategy 	Executive Director of Place and Deputy Chief Executive	Environment & Regeneration	Executive Director of Place and Deputy Chief Executive	Pre-decision Scrutiny	A responsible, effective and efficient organisation	12.02.20
Carbon Action Plan: Update	To scrutinise the actions relating to land allocation and procurements for initial projects contributing to sustainable energy generation and green sequestration.	Ralph Kemp, Corporate Manager for Commissioning	Environment & Regeneration	Committee	Pre-Decision Scrutiny	Cheshire East is a green and sustainable place	15.03.20
Draft Air Quality Plan: Update	To scrutinise the draft Air Quality Plan	Executive Director of Place and Deputy Chief Executive	Environment & Regeneration	The Committee	Pre-decision Scrutiny	Cheshire is a Green and sustainable Place.	15.03.20
Post Overview & Scrutiny	An opportunity to enable the Committee to reflect on past pieces of Overview & Scrutiny work, and current priorities in order to inform and advise the incoming Environment & Communities Committee	Executive Director of Place and Deputy Chief Executive	Environment & Regeneration	The Committee	Advisory	A responsible, effective and efficient organisation.	15.03.20

Task & Finish Group	To undertake an in-depth review of flooding and flood risk management in Cheshire East to enable a number of	Executive Director of Place and	Environment & Regeneration	The Committee	Overview & Scrutiny	A responsible, effective and	Ongoing
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	meetings that include local ward councillors and the Town Council, to scrutinise the impacts of the 2019 flooding in the various areas of Cheshire East that were affected (e.g. Poynton, Kettleshulme, Adlington, Prestbury, Bollington were named as some of the example areas).	Deputy Chief Executive				efficient organisation.	
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